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| <b>Name of meeting:</b>   | LLR CCGs' Governing Body meetings in common  | <b>Date:</b> | 8 June 2021                     | <b>Paper:</b> | <b>C</b>                            |
|                           | Public <input checked="" type="checkbox"/> Confidential  |              |                                 |               |                                     |
| <b>Report title:</b>      | <b>University Hospitals of Leicester Acute Reconfiguration Decision Making Business Case</b>   |              |                                 |               |                                     |
| <b>Presented by:</b>      | Sarah Prema, Executive Director Strategy and Planning, LLR CCGs  |              |                                 |               |                                     |
| <b>Report author:</b>     | Sarah Prema, Executive Director Strategy and Planning, LLR CCGs  |              |                                 |               |                                     |
| <b>Executive lead:</b>    | Sarah Prema, Executive Director Strategy and Planning, LLR CCGs  |              |                                 |               |                                     |
| <b>Action required:</b>   | <b>Receive for information only:</b>   |              | <b>Progress update:</b>         |               |                                     |
|                           | <b>For assurance:</b>  |              | <b>For approval / decision:</b> |               | <input checked="" type="checkbox"/> |
| <b>Executive summary:</b> | <p>At the Leicester, Leicestershire and Rutland Clinical Commissioning Groups Governing Bodies meeting on 8<sup>th</sup> September 2020 the individual Governing Bodies approved the Pre-Consultation Business Case which set out a number of proposals for the reconfiguration of acute services for Leicester, Leicestershire and Rutland. It also approved the commencement of formal consultation with the public on those proposals.</p> <p>Formal public consultation commenced on 28 September 2020 and finished on 21 December 2020. The results of the consultation are set out in the Report of Findings which is attached as Appendix B to the Decision Making Business Case.</p> <p>The findings from the consultation have been considered in setting out the final proposals that are set out in the Decision Making Business Case these proposals are set out in section four of the DMBC.</p> <p>This paper asks the Leicester, Leicestershire and Rutland Clinical Commissioning Groups Governing Bodies to approve the proposals set out in the Decision Making Business Case.</p> |              |                                 |               |                                     |
| <b>Appendices:</b>        | The Decision Making Business Case includes a number of appendices as set out in the index.   |              |                                 |               |                                     |
| <b>Recommendations:</b>   | <p>The Governing Bodies of East Leicestershire and Rutland CCG, Leicester City CCG and West Leicestershire CCG are individually asked to:</p> <p><b>RECEIVE</b> the Report of Findings</p> <p><b>APPROVE</b> NHS East Leicestershire and Rutland CCG, NHS Leicester City CCG and NHS West Leicestershire CCG has met its statutory duties and ensured that an effective and robust public consultation process has been undertaken and will be used to inform the decisions made. [refer to Appendix C to N with Report of Findings]</p> <p><b>APPROVE</b> <b>Reconfiguration of acute services</b> – moving acute services on to two of the current three hospital sites with</p>   |              |                                 |               |                                     |

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|  | <p>acute services being provided at Leicester Royal Infirmary and Glenfield Hospital</p> <p><b>APPROVE</b> <b>New treatment centre</b> – moving outpatient services from Leicester Royal Infirmary and Leicester General Hospital to a new purpose build treatment centre at Glenfield Hospital.</p> <p><b>APPROVE</b> <b>Use of new technologies</b> – offering appointments by telephone or video call for certain aspects of pre-planned care.</p> <p><b>APPROVE</b> <b>Primary Care-led services</b> – creating a primary care urgent treatment centre at Leicester General Hospital site and scope further detail on proposals for developing services at the centre based upon feedback and further engagement with the public. Services could include:</p> <ul style="list-style-type: none"> <li>• Observation area with beds where patients can be observed when they are not well enough to go home, but don't meet the criteria to be admitted to hospital.</li> <li>• Diagnostic service - this provides appointments for people to have a test or simple procedure.</li> <li>• Community outpatients service – this is treatment for people with health problems requiring a diagnosis or treatment, but do not require a bed or to be admitted for overnight care.</li> <li>• Potentially extra primary care capacity - to provide family health care to people living in the east of the city.</li> </ul> <p><b>APPROVE</b> <b>New standalone maternity unit</b> – relocating the standalone maternity unit at St Mary's in Melton Mowbray and trial a new standalone midwifery unit at Leicester General Hospital to assess its viability.</p> <p><b>APPROVE</b> <b>New haemodialysis treatment units</b> – providing two new haemodialysis treatment units, one at Glenfield Hospital and the second in a new unit to the south of Leicester.</p> <p><b>APPROVE</b> <b>Hydrotherapy pools</b> – using hydrotherapy pools already located in community settings.</p> |
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|   | <p><b>APPROVE New maternity hospital</b> – building a new maternity hospital on the LRI site, including a midwifery-led birth centre provided alongside the obstetric unit. Moving existing maternity services (services provided in pregnancy, childbirth and post-pregnancy) and neonatal services from Leicester General Hospital to Leicester Royal Infirmary .</p> <p><b>APPROVE Breastfeeding services</b> – enhancing breastfeeding services for mothers by providing post-natal breastfeeding drop-in sessions alongside peer support.</p> <p><b>APPROVE Children’s hospital</b> – refurbishing the Kensington building at Leicester Royal Infirmary to create a new children’s hospital including a consolidated children’s intensive care unit, co-located with maternity services.</p> <p><b>NOTE Ongoing engagement and communication</b> - the NHS in Leicester, Leicestershire and Rutland will continue its communication and engagement on the implementation of these decisions with patients, the public, staff and key stakeholder organisations particularly taking into account the findings of the Equality Impact Assessment.</p> <p><b>NOTE Capital Costs</b> - The Governing Body is asked to note content of Part 7 of the DMBC and the commissioners will be asked to support, at a later date and subject to decisions reached on these recommendations, the business cases that will enable access to the funds set out in Part 7.</p> |
| <b>Report history and prior review:</b> | The Pre-Consultation Business was approved by the LLR CCGs on 8 September 2020. This started a period of formal consultation and this Decision Making Business Case sets out the final proposals for approval following the formal consultation.  |

| <b>Aligned to Strategic Objectives</b> |                         |                                     |
|--|-------------------------|-------------------------------------|
| Leicester City CCG                     | West Leicestershire CCG | East Leicestershire and Rutland CCG |
| ✓                                      | ✓                       | ✓                                   |

| <b>Implications</b>                    |  |
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| <b>a) Conflicts of interest:</b>       | No conflicts of interest have been identified. |
| <b>b) Alignment to Board Assurance</b> | Not applicable.                                |

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| <b>Framework</b>                                  |   |
| <b>c) Resource and financial implications</b>     | Capital implications are set out in Section 7 of the Decision Making Business Case.   |
| <b>d) Quality and patient safety implications</b> | None identified.  |
| <b>e) Patient and public involvement</b>          | The Decision Making Business Case sets out the decisions for approval by the LLR CCGs Boards following formal consultation with the public on the proposals set out in the Pre Consultation Business Case.<br><br>The Report of Findings sets out in detail the feedback from the consultation. |
| <b>f) Equality analysis and due regard</b>        | A revised Equality Impact Assessment is set out in Section 6.3.   |